

Executive summary

This annual review highlights the significant value that SoWN has delivered over the past year to the residents and businesses of the South Bank and Waterloo neighbourhood. Building on the vision outlined in our 2019-20 Neighbourhood Plan*, we continue to support and develop the area as an affordable, inclusive, and authentic community. Our efforts focus on seven strategic themes: 1) green infrastructure, open space, and air quality, 2) housing, 3) development management, 4) retail and work, 5) social infrastructure and culture, 6) streetscape and transport, and 7) planning gain and mitigation.

Over the past year, we have achieved substantial progress across many of these areas. The launch of the Waterloo Sustains Us initiative reflects our commitment to creating a neighbourhood that promotes clean air, green energy, and thriving natural environments. Through funding opportunities like the Neighbourhood Community Infrastructure Levy (NCIL) and the Health and Wellbeing/London Eye Community Chest Grants, we have supported projects that enhance open spaces, retail opportunities, job creation, and cultural and social infrastructure.

As an organization, SoWN has built a reputation for driving meaningful change. We work diligently, resourcefully, and collaboratively to ensure we deliver tangible value to the people and organisations we serve. This report is a reflection of our commitment, progress, and impact over the past year. We are proud to share our achievements and remain focused on advancing our mission to sustain and enrich the South Bank and Waterloo community.

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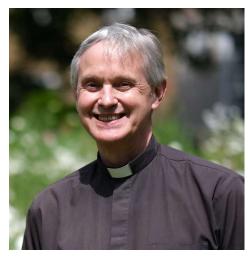
- Members of the steering group
- Trustees



Foreword by SoWN Chair, Revd Canon Giles Goddard

I'm proud to present this year's Annual Review, a reflection of the work, partnerships, and vision of the South Bank and Waterloo community. At the heart of our mission is the strength, compassion, and collective spirit of local people and organisations. This year, we have taken strides in making South Bank and Waterloo a more inclusive, vibrant, and supportive place for all.

Community cohesion has been central to our initiatives. In a world that sometimes feels fragmented, we have worked to foster a strong sense of belonging and shared purpose among residents and businesses.



Resilience has been a guiding principle in our efforts. The challenges we've faced as a community over recent years have underscored the importance of building systems that can adapt and support people in times of need. We are proactively working to create a community that is prepared for the future, one that can thrive under any circumstances. None of this would be possible without the partnerships we've built along the way. We have fostered a network of support and shared responsibility that amplifies our impact. By working together, we are better equipped to address complex issues and meet the diverse needs of South Bank and Waterloo.

Looking ahead, we remain committed to making South Bank and Waterloo a better place for everyone. Our vision is clear: a community where every individual has the opportunity to succeed, connect, and contribute. Together, we are creating a brighter, more inclusive future for South Bank and Waterloo.

As we look to the coming year, we remain committed to building on this momentum and working together to make our community the best it can be. Thank you to everyone who has contributed to SoWN over the past year. We are grateful for your ongoing support and commitment to our shared vision.

Overview of the year

This year we delivered and supported initiatives focused on protecting the environment, supporting local businesses, fostering health and wellbeing, and creating spaces to bring people together. The activities include the South Bank and Waterloo Sustains Us campaign, support for Emma Cons Garden and Lower Marsh and overseeing health and wellbeing and community resilience initiatives through two grant programmes funded by Lambeth and the London Eye. We also focussed on outreach to ensure people in their area know that they are welcome and their contributions are important. Further details on these projects can be found in this report.

This year our grant programme included:

- Health and wellbeing £50,000 (various local groups)
- NCIL £1m (projects in the Neighbourhood Plan)
- London Eye £60,000



Neighbourhood Community Infrastructure Levy

SoWN was pleased to be been given responsibility by Lambeth Council for distributing £1m of Neighbourhood Community Investment Levy (NCIL). NCIL is a charge which can be levied by local authorities on new development in their area. Lambeth Council decided to grant £1m to SoWN to promote projects in the Neighbourhood Plan.

The SoWN steering group went through the Neighbourhood Plan, which had been prepared five years earlier and endorsed by a Referendum in 2019, to refresh the projects and respond to the needs at the time in line with the principles within the Plan. The Steering Group proposed projects, and these were widely circulated through the SoWN Newsletter and other communication channels to ensure they were supported widely, as well as encouraging further projects that aligned with the Neighbourhood Plan to be proposed. The Emma Cons project has been delivered and the remaining projects will be rolled out over the next 18 to 24 months.

The selected projects will be administered by a SoWN programme coordinator, funded from the £1m.

SoWN is very appreciative to the members and officers of the LB of Lambeth for making this NCIL available to the Waterloo and South Bank area and entrusting us with this role.

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Neighbourhood Community Infrastructure Levy

The following projects have been selected to be put forward for agreement by the Council:

- 1. North Lambeth/Waterloo Community Volunteer Co-Ordinator the role is to recruit and support the volunteers in local charitable organisations, particularly Bright Futures, Coin Street, Oasis and St John's Waterloo.
- 2. Greening Feasibility Study Uniting green space owners, private landowners, and Lambeth Council to improve local green infrastructure. The action plan will focus on cost-effective investments and finding long-term funding approaches for green space upkeep.
- 3. Greening and Tree Planting Expanding the neighbourhood's tree canopy and supporting greening projects, aligned with the environmental goals of the SoWN Neighbourhood Plan.
- 4. Waterloo East (South) Landscape and Sustainable Drainage Design Developing a Sustainable Drainage feature to reduce surface water flooding in South Bank and Waterloo, enhancing air quality, sustainable transport, and biodiversity.
- 5. Stakeholder Engagement South Bank and Waterloo Sustains Us: Educating stakeholders on reducing climate impacts and improving public health, raising awareness among key community groups.
- 6. Jubilee Gardens Extension to support the Trust through the planning and development of the next phase,.
- 7. Water collection and storage in Jubilee Gardens.
- 8. Waterloo Millennium Green improvements to the park.
- 9. Hercules Road a joint project by WeAreWaterloo and London Borough of Lambeth for environmental improvements.
- **10.** Bernie Spain Gardens seed funding for this important project on the South Bank.
- 11. Lower Marsh Retail Strategy to develop the retail strategy with partnership with LB of Lambeth and WeAreWaterloo and all local stakeholders.

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South Bank and Waterloo Sustains Us

The Net Zero Programme has seen significant progress in the South Bank and Waterloo neighbourhood over the past year, building on the Net Zero Strategy launched in May 2023. This strategy, introduced at St John's, Waterloo, is a collaborative effort between SoWN, Lambeth and Southwark Councils, and local Business Improvement Districts (BIDs), WeAreWaterloo and South Bank BID. The strategy highlights the collective commitment to creating a fairer and greener area for residents and businesses.

The SoWN Steering Group allocated £230k from the Neighbourhood CIL fund to four key projects that align with the Net Zero strategy and SoWN Neighbourhood Plan. The projects were introduced at the SoWN Forum in June, where attendees contributed ideas and provided feedback.

We're creating a fairer and greener neighbourhood by 2030

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South Bank and Waterloo Sustains Us

The allocation was distributed across the following initiatives:

- 1. Stakeholder Engagement (£50k): This project focuses on educating stakeholders about reducing climate impacts and improving public health by addressing air pollution and environmental risks. The aim is to raise awareness and understanding among key groups within the community.
- 2. Waterloo East (South) Landscape and SuDS Design (£30k): This initiative aims to develop a Sustainable Drainage (SuDS) feature, which will help mitigate the risk of surface water flooding in South Bank and Waterloo. This project also aligns with the neighbourhood's goals of enhancing air quality, promoting sustainable transport, and increasing biodiversity.
- 3. Green Infrastructure Strategy (£50k): Designed to bring together green space owners, private landowners, and Lambeth Council, this strategy focuses on improving the area's green infrastructure. The resulting action plan will target cost-effective investments while addressing long-term funding challenges for green space maintenance.
- **4. Greening and Tree Planting (£100k):** This project seeks to expand the neighbourhood's tree canopy and support additional greening initiatives. It aims to deliver on the environmental priorities set out in the SoWN Neighbourhood Plan.

In October 2024, a major milestone was reached with the launch of the **South Bank and Waterloo Sustains Us** website and brand. This new communications tool marks a shift in the Net Zero Programme's outreach approach, moving away from technical language like 'net zero' to instead focus on creating a more inclusive and collaborative platform. The aim is to foster stronger community engagement, providing residents and organisations with clear and actionable steps to contribute towards a greener neighbourhood.

Looking ahead, SoWN will continue to support these initiatives with an emphasis on expanding the availability of practical resources and tools on the Sustains Us website. Beyond the projects outlined above, the Net Zero Steering Group is overseeing the development of neighbourhood-wide initiatives aiming to significantly reduce greenhouse gas emissions, such as the development of a heat network – an underground pipe system distributing low-emission heat for energy-intensive buildings.

Through these efforts, the neighbourhood is progressing towards the Net Zero Strategy ambitions, which SoWN will continue to support as a key issue to address in the years to come.

For more information visit: www.SBWsustainsus.org



Emma Cons Garden, a year of solid progress

Planning and design

In September 2024 after a lengthy process planning permission was finally secured for the redesign of Emma Cons Gardens. This autumn the pre-build technical design stage is being undertaken with monies secured from Lambeth Council Regeneration Executive. This will give us a final costing and potential start date on the work of autumn 2025.

Events and activations

Funded by a SoWN NCIL grant of £25,000 and additional funding of £25,000 from We Are Waterloo and Bourne Capital *September Thursdays* took place on four Thursdays in September. The aim was to demonstrate the potential of the space as a civic heart for Waterloo. Many local community groups, such as the Waterloo Action Centre, Morley College, London School of Samba and Breathe Wellbeing participated. A three-day Mexican Craft market was held. Feedback was very positive. In a survey of participants and attendees 85% strongly agreed that it gave them a sense of pride in the area and improved the space, 70% strongly agreed that they felt connected with other people and 62% that it helped them understand other cultures.

Emma Cons Garden

Governance and organisation

Emma Cons Gardens Trust was formerly constituted in June 2024 and recognised by the Charity commission. This will now take over from the Emma Cons steering group the formal community involvement and management of this project. SoWN will be entitled to appoint one of the trustees. David Clarson was appointed as the SoWN trustee.

Communication and brand

Emma Cons Gardens brand and communication style has been developed, a mailing list set up and a website is in development for launch later in the year. The Emma Cons Gardens September Thursdays generated considerable web and social media coverage.

Finance and fundraising

Applications have been made to Lambeth Council Community Connections Fund and London Eye Community Chest for grants to fund summer events on Emma Cons Gardens in 2025. A fundraising plan and budget for the regeneration of Emma Cons Gardens is being put together for 2025.



Lower Marsh

In 2024, the Lower Marsh Collective made strong progress on the goals set by the Lower Marsh Retail Strategy. Formed in January, the Collective is a community-led group that collaborates with key stakeholders like the Waterloo BID, Lambeth Council, and local businesses to revitalize Lower Marsh.

The Collective has established a governance model with SoWN, enabling ongoing engagement with landlords, residents, agents, and developers to support the strategy's recommendations. Key functions include strategic insight, communication, consultation, and funding. A steering group manages daily operations, ensuring accountability and effective delivery of initiatives.

Key Developments:

- Hosted a Visioning Workshop, funded by landowner Chris Smith, which identified four focus areas: Retail Marketing and Leasing, Retail Offer, Customer Marketing, and Street Design.
- SoWN allocated £25,000 from the Neighbourhood CIL fund to support these workstreams, aiming to position Lower Marsh as "London's best Independent Market Street."

Workstreams:

- Retail Marketing & Leasing Attract independent retailers, fostering a unique and sustainable business mix.
- **2. Retail Offer** Increase daytime and evening food options that align with community values.
- **3. Customer Marketing** Boost location branding and visibility through joint promotions and events.
- **4. Street Design** Work with Lambeth Council and We Are Waterloo on layout improvements and market events to enhance the street's appeal.

Through these efforts, the Lower Marsh Collective envisions a vibrant, inclusive hub that enriches the community and attracts diverse audiences.

Image credit: Homegirl London



Lower Marsh

At the heart of Lower Marsh's community led revitalisation efforts, lies the Lower Marsh Collective - a community-led coalition working closely with Waterloo BID, LB of Lambeth, agents, developers and Lower Marsh businesses against a fully coordinated strategic plan, to deliver the Lower Marsh Retail Strategy – a directive based on an independent 2023 report with over 45 recommendations.

The Collective believes that there is an opportunity to realise Lower Marsh's full potential and aims to create an offer that makes the whole greater than the sum of its parts. At the core is the objective of developing an environment that will attract more customers in all their forms.

The Lower Marsh Collective is governed by SoWN through its Working Group model. Its remit is to facilitate engagement with retail property agents, property developers, We are Waterloo, landlords, local residents and retailers to realise the recommendations born out of the Lower Marsh Retail Strategy.

- **Governance** The working group is open to all the above stakeholders, with the aim of producing proposals which have the widest support.
- **Strategic insight** The Collective acts as a sounding board for key decisions on initiatives, projects, and policies that impact Lower Marsh and prioritise and allocate resources based on strategic goals.
- **Delivery** a smaller steering group of The Collective Working Group manages the day-to-day functions of the Collective to ensure representation, communication, consultation, strategic engagement, funding, delivery and accountability of the Retail Strategy working with We are Waterloo and Lambeth Council.
- **Communication** regular items via print and digital channels, such as the SoWN, WCDG, WAW newsletters and other relevant comms channels such as social media, local displays and exhibitions.
- **Consultation** holding meetings as required with stakeholders and the community to ensure there is ample opportunity for all stakeholders to know, and to contribute to, what is proposed.
- Funding support to secure the necessary funding for The Collective to promote the aims set out in the Lower Marsh Retail Strategy.



Health and Well Being/London Eye Community Chest Grants

Two grant programmes bring over £100,000 to local community projects.

During 2024 SoWN was absolutely delighted to run two grant programmes benefiting the area. The first, funded by Lambeth Together and awarded in March, was the Waterloo and South Bank Health and Wellbeing programme. Interest was high, with over 40 applications, which sadly meant the judging panel, drawn from the local community, had to say no to many worthwhile proposals. However, grants totalling £50,000 were made to 12 projects contributing to the overall health and wellbeing of people who live here. Projects have 12 months to be implemented and include youth sports, chair pilates for older residents, digital skills support, sewing skills, gardening, support for significantly disadvantaged young people, help for parents of neurodivergent children, activities for socially isolated residents and support for the homeless. They are taking place at venues from Chandler Hall in the south of the area to Colombo Centre in the north.



Health and Well Being Grants

Afro-Brazilian Arts Exchange	Engaging excluded young people in dance
Bankside Open Spaces Trust	Gardening for wellbeing at Millennium Green
China Walk TRA	Chair Pilates
Clear Community Web	Digital skills support
Coin St Community Builders	Working with neurodivergent children and parents
London Dreamtime	Story-telling workshops for people experiencing structural inequalities
Oasis Hub	Support for parents & caregivers in low-income households
Regan's Soccer School	Free football training for young people
The Bridge at Waterloo	Wellbeing Club
Sculpt	Support for teenagers with special educational needs
Waterloo Action Centre	Sewing Group expert support
Webber St Homeless Day Centre	Upgrade of consulting rooms

London Eye Community Chest Grants

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Archbishops Park Comm Trust	Gardening For All
Bankside and Open Spaces Trust	Half Term and Family Fun at Living Space
Coin Street Community Builders	Herbs, Flowers & Teas
Colombo Centre	Jazz for All
Futures Theatre	My Name is Mud
Garden Museum	Neighbours Day 2025
Webber St Homeless Day Centre	Webber Street Hot Meals for the Homeless
Oasis Centre	Youth Services
The Bridge at Waterloo	Room For You
Waterloo Community Counselling	Building Community Resilience among Local Refugees
Waterloo Sports and Football Club	Waterloo United
Wellington Mills Management Committee	Wellington Mills Oral History Project

Projects selected by a group of independent local people

Health and Well Being/London Eye Community Chest Grants

In September, SoWN was extremely pleased to be able to re-launch the London Eye Community Chest, last run in 2017. Funded through a Section 106 agreement between the London Eye (Merlin Entertainments) and Lambeth, our hope is that this will become a regular grant programme benefiting the local area in years to come. Before its relaunch research was commissioned into the key social and economic issues, and the current demographic character, of Waterloo and South Bank, as well as into the organisations – charities and community groups – offering community support services here. Following this, it was agreed the theme of this year's grant programme would be 'Helping build community and strengthen community resilience', with a fund of $\mathfrak{L}60,000$ being made available. Over 35 applications were submitted and the judging panel has made 13 awards for projects that will be implemented during 2025. The details will be finalised only after this report goes to press, but the winners will be announced in SoWN News and on our website in due course.



Membership and representation

From June 2024, Natalie Bell led an outreach project to engage more people in signing up to SoWN membership, raise awareness of SoWN and the South Bank Forum meetings, diversify the membership and find out what issues and concerns people living and working had about the Waterloo and South Bank area. We also wanted to find out how to engage directly with local Tenants and Residents Associations (TRAs). The project was funded by the Lambeth Forum Network funding.

The method was to consult people through surveys, deliver posters and flyers about how to join SoWN across the catchment area, send emails via newsletter contacts and carry out research for TRA's contact details and meetings.

The team distributed **50** posters and **1k** leaflets. Over **1k** email invitations were sent out. **52** People filled in surveys at sessions, in the street or outside the outreach stalls at WAC held in September.

There were **627** SoWN newsletter members at beginning of the project in June. The total of new sign ups on 1 October was **70** and the team aim to reach a target of **730** members by the end of project.

Survey results

- Positive: SoWN is a thriving community, close to the River Thames with busy community spaces.
- Less positive: petty crime, theft, traffic congestion, the lack of affordable housing, pollution and cleanliness.
- Issues: Affordable housing/ homelessness, corporate developments over shadowing community, safer streets, local resident discounts
- Worries: antisocial behaviour, cost of living forcing people out, overdevelopment and 72 Upper Ground plans.
- The main concerns for young people are safety, lack of community activities, the area being too busy and overdevelopment.

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Charitable status

We continue to operate as a Charitable Incorporated Organisation (CIO). Our constitution was drawn up, based on a Charity Commission model, with the following objectives:

To further the following exclusively charitable purposes for the public benefit within the area defined by the Neighbourhood Development Plan approved in 2019 for the South Bank and Waterloo neighbourhood ("the area of benefit"):

- 1) To promote high standards of planning and architecture in or affecting the area of benefit.
- 2) To educate the public in the geography, history, natural history, culture and architecture of the area of benefit.
- 3) To secure the preservation, protection, development and improvement of features or areas of historic or public interest in the area of benefit.



Building relationships

Over the past year, we have continued to grow and develop relationships with our local politicians, councils, businesses and representative groups. We recognise the importance of working closely with stakeholders to understand and support each other's shared goals. Through partnerships with local businesses, we are able to support economic growth and resilience and collaboration with community groups has strengthened our social and cultural initiatives, We remain committed to nurturing these relationships and continually seeking new opportunities for collaboration. By doing so, we not only enhance our capacity to serve but also reinforce the trust and mutual respect that are essential for long-term success.

Local politicians

We are keen to work closely with both our local MPs, Florence Eshalomi and Neil Colyle. Florence has been particularly supportive and chairs the quarterly South Bank and Waterloo Forum. We also work closely with local Lambeth councillor, Sarina da Silva.

Lambeth and Southwark councils

Relationships are being built with the London Borough of Lambeth in a number of areas.

Residents Groups

Through our recent outreach work, we are committed to working closely with Tenant and Resident associations and representatives in the future.

Local Groups

We have a good relationship with many of the local organisations including Coin Street Community Builders and Better Bankside.

Business Groups - SBEG, WeAreWaterloo, South Bank BID

SoWN works closely with the three business groups, South Bank Employers Group, the South Bank BID and the WeAreWaterloo BID, through the South Bank and Waterloo Partnership and Waterloo and South Bank Management Group.



Communications: meetings, newsletter and website

Throughout the year we communicate and engage with SoWN members and local people in a number of ways. The Steering Group and Board of Trustees each meet 4 times per year.

SoWN Groups or groups SoWN is involved in meet as required including:

- Developer Funding
- Lower Marsh
- Planning
- Net Zero
- Green Spaces
- Emma Cons
- Community Assets
- Communications

We host four South Bank and Waterloo Forums per year and send a newsletter SoWN members every month as well as updates and announcements as required.

The SoWN website is updated as necessary and the monthly newsletters are hosted on the website as blog posts.



Objectives and targets for 2025

Our objective for 2025 is to build on the progress we've made across all work streams, including the **Waterloo Sustains Us** initiative and the successful delivery of projects funded by the **Neighbourhood Community Infrastructure Levy (NCIL)** and the **Health and Wellbeing/London Eye Community Chest Grants**. To enhance our capacity, we plan to recruit a **Programme Coordinator** in November 2024 to support the management of our various local projects.

We remain committed to advancing the priorities set out in the **Neighbourhood Plan**, focusing on fostering a vibrant, sustainable, and inclusive community. To achieve this, we will:

- **Strengthen partnerships** with local residents, businesses, councils, politicians, and representative groups to ensure we are responsive to community needs and have the relationships required for effective delivery.
- Expand and diversify membership, improving representation to ensure that all voices within the community are heard and reflected in our work.

To maintain transparency and foster engagement, we will continue to provide regular updates through **meetings**, **newsletters**, **and the website**, ensuring our members and the wider community remain informed and involved in our initiatives.

This strategic focus will help us deliver impactful, inclusive, and sustainable outcomes for the South Bank and Waterloo neighbourhood.

Financial report 2023-24

The accounts for financial year 2023-24 have been audited by an Independent Examiner. The full financial year 2023-24 accounts will be included in the Trustees Annual Report when it is submitted to the Charity Commission.

2023- 24 was an exciting year as so much came to fruition, including providing funding for a number of 'Health and Wellbeing' grants. We tried to provide funds for projects that provide maximum benefit to the local community and continue in that vein in the present year 2024-25.

Once we received the formal agreement for the million-pound NCIL Neighbourhood Plan in early 2024-25, we engaged with a number of significant projects, including The Emma Cons Gardens Thursday events and The Waterloo Millennium Green Project.

Financial report 2023-24

Funds

The income funds of the charity include restricted and unrestricted funds comprising the following unexpended balances of donations and grants held on trust:

	At 1 April 2023	Incoming	Outgoing	At 31 March 2024
		£	£	£
Restricted Funds				
Grow Back Greener Fund grant	13,500	6,750	-	20,250
LFN (Lambeth Forum Network)	-	5,000	(1,500)	3,500
Health & Wellbeing	-	55,000	(3,000)	52,000
Total Restricted Funds	13,500	66,750	(4,500)	75,750
Total Unrestricted funds:	11,081		(3,759)	7,322
Total funds	24,581	66,750	(8,259)	83,072

The purpose of the funds held by SoWN are:-

Unrestricted Revenue Funds	They are free from all restrictions on their use.
Restricted Revenue Funds:-	
Grow Back Greener Fund grant	Community projects to plant trees to provide shade, create and enhance green space and increase climate resilience.
LFN (Lambeth Forum Network)	Growing local partnerships and improving inclusion and diversity
Health & Wellbeing	Make small grants for health and wellbeing in the South Bank and Waterloo area.

Appendix 1 – members of the Steering Group

Charlotte Gilsenan	BOST
David Hopkins	Coin Street
Cait Saunders	Coin Street
Renee Bradshaw-	
Watson	Co-opted
Ibrahim Dogus	Councillor
Sarina Da Silva	Councillor
Ted Inman	Jubilee Gardens Trust
Paul Dyson	Local Business
Liz Sillett	Local Business/WeAreWaterloo
Bushra Iqbal	Morley College
Rachel Tomlin	National Theatre
Jackson Bylett	Net Zero Lead
Nathan Jones	Oasis
Dan Kujawski	Old Vic
Suat Binkaya	Park Plaza Hotel
Issa Issa	Resident - Bright Futures
Jenny O'Neil	Resident – Coin Street
Tim Hollins	Resident – LERA, Cornwall Road/Archbishops' Park
Max Weiner	Resident – County Hall
Carmelita Lee	Resident – Greenham Close
Chris Bagot	Resident – Greenham Close
Eddie Nelms	Resident - Kennington Road/WeAreWaterloo

Paul Cons	Resident – Emma Cons Gardens Trust
Ken Hamilton	Resident – New Cut Housing
Mike Tuppen	Resident - Octavia Hill Residents Association
Hannah Quigley	Resident - Peabody
David Kesby	Resident - Roupell Street
Adrian Trett	Resident – Stamford Street
David Clarson	Resident – Westminster Bridge Road
Joe O'Meara	Resident – Westminster Bridge Road
Mike Sprinz	Resident – White House
Michael Johnson	Resident/Local Business/WeAreWaterloo
Nic Durston	South Bank BID and SBEG
Emily Stedman	South Bank BID and SBEG alternative
James Bird	South Bank Centre
Warren Forsyth	South Bank Centre
Giles Goddard	St John's Waterloo/Resident
Georgia Ashwell	St John's Waterloo/Resident
Hugh Player	Union Jack Club
Sarah Pittaway	Union Jack Club alternative
Jenny Stiles	Waterloo Action Centre/Resident
Michael Ball	WCDG
Kate Poulter	WeAreWaterloo
Harrie Norton	WeAreWaterloo

Appendix 2 - Trustees

The Trustees at the AGM on 12 September are:

- Suat Binkaya business representative (re-elected 2023 for a second term)
- **David Clarson** resident (re-elected 2022 for a second term)
- Giles Goddard resident and community organisation representative (re-elected 2022 for a second term)
- Bushra Iqbal community organisation representative (elected 2024 for a first term)
- Michael Johnson resident and business representative (re-elected 2023 for a second term)
- Carmelita Lee resident (re-elected 2024 for a second term)
- Liz Sillett business representative (elected 2024 for a first term)
- Max Weiner resident (re-elected 2024 for a second term)

