

EMMA CONS GARDENS STEERING GROUP 2021

Terms of Reference

The purpose of the Emma Cons Gardens Steering Group is to:

1. work consensually in leading and managing the development of future plans for improvements to ECG;
2. ensure that the views of all groups are represented throughout the process;
3. ensure that proposals for ECG are independent of and not reliant on the outcome of other developments;
4. complete a deliverable plan for ECG;
5. remove obstacles to realisation of ECG design and oversee its installation

The Steering Group will carry out this remit by:

- working closely with the local authority, the local residential and business communities, and all stakeholders within the immediate area together with all those within the South Bank Forum area;
- securing the commitment of the landowner and funder to the completing project;
- understanding the position of key stakeholders;
- acknowledging current and future constraints;
- ensuring sufficient funding for the capital and ongoing maintenance;
- considering ECG's relationship with the surrounding area – particularly The Old Vic, Millennium Green, Lower Marsh, Waterloo Station, Waterloo Estate and The Cut;
- facilitating discussions, wider engagement and transparent consultation processes;
- developing a brief for both the consultation and the implementation works, appointing consultants including landscape architects, and finalising a design proposal for Emma Cons Gardens informed by that consultation;
- overseeing the delivery of the design with the local authority and funders;
- structuring a plan for the implementation of the works.

Membership:

- **Bankside Open Spaces Trust (responsible for the Waterloo Millennium Green)**
- **Bourne Capital**
- **Lambeth Borough**
- **London Assembly**
- **Network Rail**
- **South Bank & Waterloo Neighbours**
- **The Old Vic**
- **Transport For London**
- **Waterloo Community Development Group**
- **WeAreWaterloo**

Steering Group Co-ordinator:

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